



Draft Strategic Priorities – Spring 2017

1. Local/Regional/Global

As a public research university located in the diverse province of British Columbia, Canada, and as North America's most international university, we are ideally positioned to embrace internationalization as an ethos. This strategic priority would foster learning and scholarship that equips people to live and work in diverse local, regional and global communities while engaging with the complexities of international relations.

2. Working Across Disciplines

The big challenges society faces today do not come neatly packaged in disciplinary categories. This strategic priority would foster trans-disciplinary learning opportunities, interdisciplinary scholarship and knowledge mobilization, while identifying and addressing institutional barriers to inter-disciplinarity.

3. Creativity, Innovation and Risk Taking

UBC is already recognized by its peers as a university that is willing to be creative, to take risks and to innovate. This strategic priority would foster and reward innovation, creativity and risk-taking among students, faculty and staff while supporting collaboration with external partners.

4. Engagement and Reciprocity

The strategic priority emphasizes connections and relationships between UBC's work and the communities and societies in which we live. This strategic priority would foster engaged research, learning opportunities and knowledge exchange.

5. Our Community and Wellbeing

Cultivating physical and mental wellbeing amongst our students, faculty, staff and community is crucial to our success as a university. This strategic priority focuses on building strong and inclusive communities on our campuses and beyond, and on institutional initiatives that support our people to achieve their full potential.

6. Sustainability

Our 2009 Strategic plan, Place and Promise, committed all aspects of the University—its infrastructure, research, teaching and learning elements—to exploring and exemplifying social, economic and environmental sustainability. In our initial survey, you told us that you are proud of what we have achieved in respect to sustainability, and that you would like UBC to continue to pursue this strategic priority.

7. Indigeneity

The Aboriginal Strategic Plan adopted as part of Place and Promise reflected UBC's commitment to Aboriginal education, respect for Aboriginal knowledge and cultures, and resolution to build upon the strengths of the university to more fully address the needs of Aboriginal and Indigenous communities in British Columbia, Canada, and the world. In our initial survey, you told us that our commitment to these principles differentiates UBC from



other major research universities, and that we should build on these principles, especially in light of the work of the Truth and Reconciliation Commission of Canada.

8. Diversity

UBC's success depends upon being an inclusive and welcoming place for all people. This strategic priority promotes inclusivity of all people regardless of sexual orientation, gender expression, racial and ethnic background, family status, ability, or national origin. It focuses attention on intercultural dialogue and diversity in scholarship, learning and institutional activities.

These eight strategic priorities are important to our four core institutional activities:

1. Teaching and learning
2. Research and scholarship
3. Knowledge mobilization
4. Institutional activities